2025 Annual Plan		
Strategic Focus	Objective	Leader
	Organizational Culture	
	Set organizational culture enhancement as a focused goal of the library across all deparments and branches. Foster a positive internal culture through team-building initiatives, promoting constructive workplace behavior, and supporting staff well-being. This work is led by library leaders and the culture committee.	
Culture &		
Diversity	Develop a concise and compelling vision for culture statement (includes branding the culture initiative).	Executive Leaders
Culture &		Culture Committee
Diversity	Develop a change management framework to support implementation, adoption, and buy-in of key change initiatives.	Leaders
Culture &		
Diversity	Develop clear employee expectations related to customer service and integration of IDEA in operating practices.	Executive Director
Culture &		
Diversity	Establish formal communication protocols that encourage productive multidirectional communication.	Executive Director
Culture &	Embrace a culture of feedback and accountability to cultivate trust, respect, and collaboration through internal or	Director of Human
Diversity	external training in the areas of conflict management, communication, IDEA, emotional intelligence.	Resources
	Continue to focus on emergency preparedness to include finalizing the planning and protocols document,	Associate Director o
Culture &	implementing consistent staff training, and keeping safety as a priority regarding interactions of staff with the public.	Public Services & Secu
Diversity	Includes gathering data on safety needs and utilizing it to build a robust safety program.	Manager
Culture &	Develop and reiterate clear, consistent employee expectations through continuing review of job description and	Director of Human
Diversity	outlining competency frameworks for each position.	Resources
Culture &	Lead the development and implementation of a new employee recognition program that replaces the current	Director of Human
Diversity	program.	Resources
Culture &	Enhance performance review consistency and relevance to ensure all roles in the organization are effectively evalued	Director of Human
Diversity	using standardized performance review forms with role-specific criteria by the end of the performance cycle.	Resources
	Facilities and Infrastructure	
Access to		
Services	Complete the renovation of Lucero Library within the budget and on schedule for the project.	Executive Director
Internal	Ensure successful outomes for enhancing and improving library facilities including the Rawlings Library stormwater	
Capacity	drainage, Rawlings Library elevator modernization, Pueblo West Library roof improvements.	Executive Director
	Provide successful project managment of facility improvement projects to ensure that activities remain within the	
	budget and achieve completion including the Rawlings Library elevator modernization, Lucero Library expansion and	
Internal	renovation, Rawlings library stormwater features, Pueblo West Library roof upgrades, the installation of a culvert at	
Capacity	the Giodone Library and upgrades to building access system and fire and security monitoring systems.	Facilities Superintend